



1 This required a combined approach of increasing sponsorships, raising fees, trimming costs  
2 and reducing new offerings since the projected cost for 2001 was originally \$195,000.

3 The \$185,000 in net operating costs of programs was split four ways. The City of  
4 Ithaca paid one quarter of the total, the Town of Ithaca paid one quarter, and the County paid  
5 one quarter. The remaining one-quarter was shared among smaller municipalities.

6 The cost for each smaller municipality was calculated using an index that combined  
7 the 1999 assessed value of its taxable properties in the Ithaca School District and its share of  
8 program participation in 1998. The Planning Group selected this formula, which assigns the  
9 assessed value twice the weight of participation, for several reasons. First, the use and  
10 weighting of assessed value was used as a measure of each municipality's ability to pay for  
11 services. Second, the formula recognizes that children from the Ithaca City School District  
12 have been significant users of the services and a number of municipalities have been  
13 concerned about providing equitable support to all their youth. Third, the use of Ithaca City  
14 School District properties as opposed to the municipalities' full assessment, acknowledges  
15 that towns like Dryden, Ulysses, Groton, and Lansing also invest significantly in their own  
16 local recreation programs which are used primarily by children from their own school  
17 districts. Finally, by assigning a heavier weight to the assessed values of properties in the  
18 Ithaca School District, the amounts in this fiscal scenario resulted in more modest changes  
19 over the current amounts than most of the other formulas considered. A chart outlining 2001  
20 and 2002 proposed costs is attached as Appendix 1.

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22  
23 To determine future contributions:

- 24  
25 A) The governing board shall review preliminary budget projections by May and  
26 decide on the acceptable net program cost for the upcoming year;  
27  
28 B) The governing board shall develop budget guidelines for allocating the cost of any  
29 agreed upon increases. e.g. The governing board may specify how much of the  
30 increase should be raised through fee increases, how much is to be raised through  
31 sponsorships, how much through cost cutting, and how much should be subsidized  
32 by partners;  
33

- 1 C) Every year, the participation rates of the three previous years shall be reviewed,  
2 averaged and used along with the most recent assessed valuation to re-calculate the  
3 members' contribution rate for the upcoming year;  
4  
5 D) The governing board shall periodically re-examines the basis for cost allocation  
6 (e.g. The 4 way split and the use of the index with smaller municipalities) for all  
7 participating municipalities.  
8

9 If the City is not able to achieve an acceptable facilities agreement by July 1,  
10 2002, the City Youth Bureau, as a provider, reserves the right to re-negotiate the  
11 facility costs charged to partners for Ithaca Youth Bureau Recreation Division  
12 Programs beginning in January 2003.  
13

## 14 Governance

15  
16  
17 **Name:** The governing board shall be called the Recreation Partnership Board. It will  
18 replace the Recreation Partnership Board that existed from 1995-2000.

19 **Membership:** The board shall have a total of 14 members. The partners include:  
20 Towns of Caroline, Danby, Dryden, Enfield, Groton, Ithaca, Newfield and Ulysses, the  
21 Village of Lansing, City of Ithaca and Tompkins County. Each participating municipality will  
22 have at least one seat on the governing board (11). The Recreation Planning Group  
23 recommends that these seats be filled with an elected official willing and able to make policy  
24 decisions. When deemed necessary by any municipality, a lay designee who has the  
25 confidence of that municipal board may be appointed.

26 In addition, the City of Ithaca, the Town of Ithaca, and Tompkins County may appoint  
27 one more representative each to reflect their greater investment in the Partnership (3). These  
28 additional appointed representatives may be elected or lay members. The Recreation  
29 Partnership Board may determine if it wants to create any non-voting at-large seats to add  
30 expertise or coordinating links to other key stakeholder groups e.g. Ithaca School District,  
31 youth with disabilities.

32 Members will serve two-year terms.

33 The governing board will elect its own officers: a Chair, a vice chair, and a treasurer.

## Roles of the Recreation Partnership Board

The Recreation Partnership Board will develop its own operating by-laws to be ratified by all municipal partners. Future amendments will be subject to ratification by all participating municipalities.

The Board will develop a work plan of key policy, program, and planning issues to be addressed annually.

The Board will select providers, set program and budget priorities, and approve the net operating budget for programs, set fees for all programs and sponsorships and fiscal targets and guidelines for scholarships for use by the provider(s). Municipal boards will ratify the budget annually.

The Board will meet monthly to review progress toward goals, address policy questions, review performance data, and finances to assure that provider(s) are meeting the goals and expectations of the partners.

The Board will authorize any addition or deletion in programs and acceptance of any large group sponsorships.

The Board will periodically evaluate the performance of its providers and make recommendations to enable providers to improve services

The Board may assign a liaison to program advisory committees to work with the group and staff to identify any policy questions that need action by the full governing board.

Recreation Partnership Board representatives will be required to make regular reports to their municipalities.

### Roles of officers

The Chair shall develop the agenda in consultation with the Tompkins County Youth Bureau staff and providers, chair the meetings, represent the Recreation Partnership Board at inter-municipal or public meetings, assist as needed in contract negotiations to implement the wishes of The Recreation Partnership Board.

The Vice Chair shall act in the absence of the chair.

1           The Treasurer will work with the provider(s) and Tompkins County Youth Bureau  
2 staff to develop a format for regular financial reports that meet the needs of the Recreation  
3 Partnership Board. The Treasurer will review the financial report prior to the Board meetings  
4 and present the report to the full Board, noting any significant changes in expenses or  
5 revenues. The Treasurer will recommend to the Board a budget timetable and guidelines to  
6 enable providers to prepare budgets for the upcoming year.

7           Fiscal agent and staff support: The participating municipalities will make their  
8 payments to Tompkins County. The funds will be managed as a separate program within the  
9 Tompkins County Youth Bureau's budget. The County Youth Bureau will contract with and  
10 make payments to providers authorized by the Recreation Partnership Board.  
11

12           It is a goal of the Recreation Partnership Board to establish a program coordinator  
13 position that would exist independent of any individual participating municipality. Within  
14 two years of signing the agreement, the Recreation Partnership Board will develop a proposal  
15 that includes the role and relationship of the coordinator to the partnership board, its members  
16 and providers, the duties and qualifications of the position, the cost to members, and designate  
17 the employer of record. The proposal shall be reviewed by all participating municipalities.

18           Staff from the Tompkins County Youth Bureau will work in close cooperation with  
19 the Recreation Division of the Ithaca Youth Bureau and other providers to provide support to  
20 the Recreation Partnership Board that includes:

- 21       • coordination of orientation to the Partnership and its services;
- 22       • orientation to the roles of the Recreation Partnership Board and its members;
- 23       • assistance in developing an annual work plan of priority planning, oversight, and  
24       evaluation issues;
- 25       • assistance in developing policy options and guidelines as needed to implement the  
26       work plan;
- 27       • preparation of meeting agendas in consultation with the Board chair and providers;<sup>4</sup>
- 28       • preparation of minutes;
- 29       • preparation of contracts with providers as authorized by the Recreation Partnership  
30       Board;

- 1 • coordination with the providers to assure that program and financial reporting meets
- 2 the needs of the Recreation Partnership Board;
- 3 • coordination with providers to assure that their program policy questions that require
- 4 Board decisions are acted on in a timely way;
- 5 • authorization of payments after Board review of expenses;
- 6 • assistance to the Board in monitoring and evaluating providers, as requested.

7 The provider(s) will be responsible for:

- 8
- 9 • providing the programs and services authorized by the Recreation Partnership Board in
- 10 compliance with all relevant laws and safety regulations;
- 11 • providing a summary of participation, program highlights, participant feedback,
- 12 expenses and revenues for each program within two months after the last date of the
- 13 provision of service to enable the Board to evaluate the program and make
- 14 recommendations for the future;
- 15 • convening advisory groups as needed to review operational details of interest to
- 16 participants;
- 17 • providing adequate liability coverage for approved programs and holding the
- 18 participating municipalities harmless
- 19 • tracking and reporting expenses and revenues in formats requested by the Recreation
- 20 Partnership Board, in account(s) separate from the provider's main budget;
- 21 • tracking participation in formats and on a schedule requested by or acceptable to the
- 22 Board;
- 23 • periodically highlighting any trends or significant changes in programming,
- 24 participation, customer feedback, expenses or revenues for the Recreation Partnership
- 25 Board;
- 26 • recommending programs or changes to improve services and/or lower costs;
- 27 • working with the Tompkins County Youth Bureau to present any policy questions and
- 28 options related to programs or financing that require Board action.
- 29

### 30 FISCAL AND ADMINISTRATIVE ACCOUNTABILITY

31 Independence: The Partnership will be a free-standing inter-municipal commission  
32 governed by its partners.

33 **Role and Relationship of the City of Ithaca:** In the past, the City of Ithaca has been  
34 a member, the sole provider, coordinator, and the fiscal agent for the partnership. In the  
35 future, the City will be a member responsible for one quarter of the program costs. Like other  
36 members, it will make a payment to Tompkins County for its share of the approved budget.  
37 Like Tompkins County and the Town of Ithaca, it will have two seats on the governing board.  
38 Like other members, it may ask or convene local advisory committees to recommend the  
39 kinds of recreation services they want for the residents of their own municipality.





1       **Participation in Programs by Residents on Non-Member Municipalities**

2               Residents from non-member municipalities are welcome to participate on a space-  
3 available basis. Since they are not contributing through local taxes to subsidize the programs,  
4 they will be charged a fee twice the rate charged to members OR the actual unsubsidized cost,  
5 based on the prior year's calculation, whichever amount is higher.

6  
7 Dated: 4/29/02

1 TOWN OF CAROLINE  
2  
3 by *Don Baker*  
4  
5

6 TOWN OF DANBY  
7  
8 by *Deitch*  
9

10 TOWN OF DRYDEN  
11  
12  
13 by *Mark Kawajani*  
14

15 TOWN OF ENFIELD  
16  
17  
18 by *[Signature]*  
19

20 TOWN OF GROTON  
21  
22  
23 by *Glenn Morey*  
24

25 TOWN OF ITHACA  
26  
27  
28 by *Catherine Valentino*  
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31 TOWN OF NEWFIELD  
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33  
34 BY *Charles K. Pappas*  
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36

37 TOWN OF ULYSSES  
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40 by *[Signature]*  
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VILLAGE OF LANSING

by *Curtis*

CITY OF ITHACA

by *Allen*

COUNTY OF TOMPKINS

by *Tim Jorgensen*