## Gol Facts Plus

## Golf Market Data Analysis

10-mile Ring around<br>Lakeview Golf Club Dryden, New York<br>Plus Cortland County and Tomkins County<br>(and 20-mile ring for additional data)

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# Gol Facts $_{\text {Plus }}$ 

Center Point:<br>Lakeview Golf Club<br>430 Lake Road<br>Dryden, NY

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## Introduction

The following GolFacts Plus report offers an introductory look at the data and analysis useful in understanding a particular golf market. This first look at a selected market is intended to show how the supply of golf facilities matches up with the population and the projected demand for golf. The report offers comparisons to other selected markets and the state and nation as a whole. The value of the GolFacts Plus report is that it provides a cost-effective foundation for understanding the basic characteristics of a specified golf market area, and can provide a base of information from which more advanced studies can be conducted.

## GOLFACTS PLUS LIMITATIONS

Although the information in this report is objective, readers are likely to form their own subjective opinions regarding a golf market. This report alone is not sufficient to make a decision concerning a proposed golf-related investment, and it must be realized that the predictions from the NGF models assume constant demand throughout the year (no seasonal adjustment) and represent market "possibilities," not necessarily market "realities." The market selected for this report has been determined by the purchaser, and may not accurately reflect the true trade area of any given golf facility.

Conclusions made concerning the data contained in this report are the responsibility of the purchaser/user of this report. All data were gathered and assembled on a "best efforts" basis and represent the most comprehensive proprietary information on golf demand and supply available, while maintaining the privacy of individual operations.

Information about market golf courses listed in this report is verified once a year by NGF staff, on a rolling basis. Therefore, it is possible that some golf courses that have opened in the past twelve months may not be listed. Likewise, it is possible that some information about courses that are listed may have changed in the past year, or that certain facilities may have closed during that time. Finally, information listed in the "Development Pipeline" section is time-sensitive - accurate as of the date on the cover of this report.

Before a decision on any particular golf-related investment is made, many other factors not covered in this report should be considered. For example, in the case of a golf facility feasibility study, further analysis should include: the economic success of competitive facilities, a thorough site analysis, pro forma income statements, and anticipated rounds, revenues, expenses and construction costs for the proposed facility. Please see "Additional Consulting Services" at the back of this report for information about more in-depth studies, or contact NGF Consulting at (561) 744-6006, ext. 1640.

## Key Findings

- The Syracuse DMA ranks in the upper-middle tier of all DMAs on the measures of predicted golfing households, predicted golf rounds demanded and the total number of golf facilities. The DMA ranks in the lower half of all DMAs for the number of resort and premium golf facilities.
- Since 1990, the populations of both the local market areas and the Syracuse DMA have experienced relatively little change. This trend is expected to continue through 2007. The lack of growth expected in the market area means that golf facility operators in this region will have to gain a greater share of the existing golf market.
- The age levels for the Dryden area are below the national median, indicating a younger population. In general, the propensity to play golf with greater frequency increases with age, making relatively older markets more active in golf than in younger markets.
- The household income levels for the Dryden market area are below the national median, indicating a higher percentage of lower income residents. In general, higher income residents are more likely to participate in golf; frequency of play also rises with income.
- The area golf participation rate is 5 to 10 percent higher than the national average. Golf participation increases the closer you get to Lakeview Golf Club. The golfers in the area produce 50 to 60 percent more rounds per golfer than the total U.S., and over 100 percent more rounds than the State of New York as a whole. High rounds activity in this local market is indicative of the lowfee golf available in the Lakeview market.
- Both the local Lakeview market area and the overall Syracuse DMA have significantly fewer households per 18-hole facility than the national average. This indicates that in direct proportion to the population the area is generally over-supplied with golf courses. However, closer inspection of the data reveals that this oversupply tends to be in the lower-fee segment of the golf market as the middle and premium segments appear to be under-supplied as compared to the total U.S.
- The Demand/Supply comparison indicates that Dryden is an active golf market with a relatively large supply of golf facilities along with a large supply of active golfers. This would indicate that there is an active trade for golf in this market area, but the golf trade tends to be most active at the lower-fee golf facilities in the market.
- There has been no golf course construction within the last 10 years within the 5 and 10 -mile rings and in Cortland County and Tomkins Counties. The overall Syracuse DMA has also seen relatively little new golf development as about 11 percent of the total golf facility inventory has been added in the last ten years, compared with 20 percent for the total U.S. There are presently two facilities, both in Cortland, in the pipeline for new golf facility development.


## Methodology

## POPULATION DEMOGRAPHICS

In this report, NGF uses population estimates and projections published by Applied Geographic Solutions, Inc. (AGS) of Thousand Oaks, California, a company specializing in demographic and marketing information. AGS uses a wide range of data sources in constructing its estimates and projections, including Census tabulations, Internal Revenue Service statistics, and Experian's INSOURCE ${ }^{\text {TM }}$ database.

## PREDICTED GOLF DEMAND

To accurately assess the demand for golf in the U.S., the NGF created a new method of predicting golf demand in 2002. In general, the propensity to play golf increases with income level and the propensity to play golf frequently increases with age. Therefore, NGF commissioned Market Facts, Inc., a leading market research company based in Chicago, to conduct a survey of American golf participation habits. Respondents to the survey also provided the annual number of golf rounds they played and a variety of other key variables used to predict golf demand.

NGF, with the assistance of DataCo Solutions, devised a multivariate statistical modeling approach based on the data from the survey of 93,500 households, and then validated the model using an independent sample of an additional 78,000 households in 2001. The model will be updated annually, using the latest survey results. The NGF Golf Demand Model includes the critical combination of age and income, regional seasonality, and available golf course supply, as well as existing and emerging demographic trends in a particular market area. The model can be used as a benchmark for estimating potential market strength in a particular area.

## MARKET SELECTION

The geographic resolution of data contained in this report can be broken down to a highly localized level - typically drive time, ring, county, MSA, or DMA (see below). However, your selected geographic boundaries may not necessarily represent the true market area that a golf facility would potentially impact. Actual trade areas should be determined using a more localized investigation, including interviews with staff at existing golf facilities and other businesses. Such an analysis is not part of this GolFacts study. Nevertheless, your selected geographic market should be sufficient to gauge general growth trends in the market.

A 'Designated Market Area' is a geographic viewing area comprised of counties in which commercial metropolitan television stations achieve the largest audience share, as defined by A.C. Nielsen Company. DMAs are mutually exclusive and completely exhaustive areas, meaning that they encompass the entire U.S. and do not overlap.


The 10-and 20-mile market rings chosen for this report fall within the Syracuse DMA. The table below illustrates how the Syracuse DMA ranks in relation to the other 209 DMAs nationwide on some key golf demand and supply measures.

| Characteristic | Rank <br> (of 210 DMAs) |
| :--- | :---: |
| Predicted Household Participation Rate | 35 |
| Predicted Golfing Households | 63 |
| Predicted Golf Rounds Demanded | 47 |
| Total Number of Facilities | 46 |
| Public Facilities | 41 |
| Private Facilities | 55 |
| Resort Facilities | 106 |
| Premium Facilities | 104 |
| Standard Facilities | 69 |
| Value Facilities | 10 |

The Syracuse DMA ranks in the upper-middle tier of all DMAs on the measures of predicted golfing households, predicted golf rounds demanded and the total number of golf facilities. The DMA ranks in the lower half of all DMAs for the number of resort and premium golf facilities.

SYRACUSE DMA GOLF DEMAND RANKINGS

| Predicted Household Participation Rate | $23 \%$ |
| :---: | ---: |
| Rank (of 210 DMAs) | 35 |
| Predicted Number of Golfing Households | 90,310 |
| Rank (of 210 DMAs) | 63 |
| Predicted Number of Rounds Demanded - 2002 | $3,304,429$ |
| Rank (of 210 DMAs) | 47 |

## Population Demographics

## Snapshot

## 10 Miles: <br> Lakeview GC <br> 20 Miles: Lakeview GC

## Cortland County

Tompk
Count


$$
31,081
$$

CAGR 1990-2000
2003
2008
CAGR 2003-2008
$\qquad$
163,781

$$
31,190
$$ 166,033

0.1\%

169,907
175,897
0.7\%
48,963
48,599
$-0.1 \%$
48,909
49,385
$0.2 \%$
94,097
96,501
$0.3 \%$
100,405
106,416
$1.2 \%$

| $1,032,474$ | $17,990,458$ | $248,710,012$ |
| ---: | ---: | ---: |
| $1,015,922$ | $18,976,457$ | $281,421,906$ |
| $-0.2 \%$ | $0.5 \%$ | $1.2 \%$ |
| $1,026,197$ | $19,238,007$ | $291,456,161$ |
| $1,041,984$ | $19,640,366$ | $306,893,477$ |
| $0.3 \%$ | $0.4 \%$ | $1.0 \%$ |



Median Age
1990
2000
CAGR 1990-2000
2003
2008
CAGR 2003-2008

| 31 | 28 | 30 |
| ---: | ---: | ---: |
| 35 | 31 | 34 |
| $1.2 \%$ | $1.0 \%$ | $1.2 \%$ |
| 33 | 31 | 34 |
| 33 | 33 | 34 |
| $-0.1 \%$ | $0.9 \%$ | $-0.1 \%$ |

27
28
$0.5 \%$
29
32
$1.6 \%$

| 32 | 34 |
| ---: | ---: |
| 36 | 36 |
| $1.2 \%$ | $0.6 \%$ |
| 36 | 37 |
| 37 | 38 |
| $0.3 \%$ | $0.6 \%$ |

33
35
$0.7 \%$
36
37
$0.6 \%$


Median Disposable

| Income |  |
| :---: | ---: |
| 2003 | $\$ 36,958$ |
| 2008 | $\$ 40,192$ |
| CAGR 2003-2008 | $1.7 \%$ |

$\$ 34,208$
$\$ 37,371$
$1.8 \%$
$\$ 32,278$
$\$ 35,601$
$2,0 \%$
\$35,152
$\$ 38,370$
$1.8 \%$
$\$ 36,34$
$\$ 39,64$
1.8\%
$\$ 40,029$
$\$ 44,325$
$\begin{array}{rr}4,325 & \$ 42,980 \\ 2.1 \% & 2.0 \%\end{array}$

## Additional Demographics

10 Miles: 20 Miles:
Lakeview Lakeview Cortland Tompkins Syracuse, GC GC County County NY DMA New York U.S.

## Population by Age - 2003

| Age 0 to 4 | $8.4 \%$ | $7.2 \%$ | $7.0 \%$ | $7.7 \%$ | $6.6 \%$ | $6.9 \%$ | $6.9 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Age 4 to 13 | $10.8 \%$ | $9.9 \%$ | $11.3 \%$ | $8.6 \%$ | $11.9 \%$ | $12.2 \%$ | $12.6 \%$ |
| Age 14 to 17 | $5.5 \%$ | $5.9 \%$ | $5.9 \%$ | $5.7 \%$ | $5.9 \%$ | $5.5 \%$ | $5.7 \%$ |
| Age 18 to 24 | $10.8 \%$ | $14.9 \%$ | $12.6 \%$ | $16.8 \%$ | $10.9 \%$ | $9.3 \%$ | $9.7 \%$ |
| Age 25 to 34 | $16.5 \%$ | $16.8 \%$ | $13.9 \%$ | $19.4 \%$ | $12.9 \%$ | $13.5 \%$ | $13.5 \%$ |
| Age 35 to 44 | $13.8 \%$ | $13.1 \%$ | $13.7 \%$ | $12.1 \%$ | $14.7 \%$ | $15.6 \%$ | $15.2 \%$ |
| Age 45 to 54 | $14.3 \%$ | $12.9 \%$ | $13.4 \%$ | $12.2 \%$ | $14.2 \%$ | $14.0 \%$ | $14.1 \%$ |
| Age 55 to 64 | $10.0 \%$ | $8.9 \%$ | $9.8 \%$ | $8.3 \%$ | $9.8 \%$ | $10.0 \%$ | $9.8 \%$ |
| Age 65 to 74 | $5.5 \%$ | $5.3 \%$ | $6.2 \%$ | $4.6 \%$ | $6.4 \%$ | $6.6 \%$ | $6.4 \%$ |
| Age 75 to 79 | $2.0 \%$ | $2.1 \%$ | $2.5 \%$ | $1.9 \%$ | $2.7 \%$ | $2.7 \%$ | $2.6 \%$ |
| Age 80 to 84 | $1.4 \%$ | $1.6 \%$ | $2.0 \%$ | $1.4 \%$ | $2.1 \%$ | $1.9 \%$ | $1.9 \%$ |
| Age 85 Plus | $1.1 \%$ | $1.5 \%$ | $1.8 \%$ | $1.4 \%$ | $1.8 \%$ | $1.8 \%$ | $1.7 \%$ |
| Median Age | 33 | 31 | 34 | 29 | 36 | 37 | 36 |


| Income -2003 |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Median HH Income | $\$ 42,761$ | $\$ 39,132$ | $\$ 36,807$ | $\$ 40,283$ | $\$ 41,818$ | $\$ 46,728$ |
| Per Capita Income | $\$ 20,888$ | $\$ 20,009$ | $\$ 18,100$ | $\$ 21,529$ | $\$ 21,255$ | $\$ 25,111$ |
| Average HH Income | $\$ 53,436$ | $\$ 52,544$ | $\$ 47,386$ | $\$ 55,669$ | $\$ 54,549$ | $\$ 67,324$ |$\$ \$ 61,579$

Household Income - 2003

| Less than $\$ 10,000$ | $8.0 \%$ | $11.3 \%$ | $11.6 \%$ | $12.0 \%$ | $9.8 \%$ | $11.1 \%$ | $9.2 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 10,000-\$ 14,999$ | $6.7 \%$ | $7.3 \%$ | $7.9 \%$ | $7.3 \%$ | $6.7 \%$ | $5.9 \%$ | $5.7 \%$ |
| $\$ 15,000-\$ 24,999$ | $13.5 \%$ | $13.7 \%$ | $14.4 \%$ | $13.5 \%$ | $13.1 \%$ | $10.8 \%$ | $11.8 \%$ |
| $\$ 25,000-\$ 34,999$ | $13.1 \%$ | $12.8 \%$ | $13.8 \%$ | $11.6 \%$ | $12.4 \%$ | $10.6 \%$ | $11.9 \%$ |
| $\$ 35,000-\$ 49,999$ | $16.7 \%$ | $17.0 \%$ | $18.0 \%$ | $15.5 \%$ | $16.8 \%$ | $14.5 \%$ | $16.2 \%$ |
| $\$ 50,000-\$ 74,999$ | $21.0 \%$ | $18.8 \%$ | $18.8 \%$ | $18.4 \%$ | $19.7 \%$ | $18.2 \%$ | $19.5 \%$ |
| $\$ 75,000-\$ 99,999$ | $10.3 \%$ | $8.7 \%$ | $8.3 \%$ | $9.0 \%$ | $10.4 \%$ | $11.2 \%$ | $11.1 \%$ |
| $\$ 100,000-\$ 124,999$ | $4.9 \%$ | $4.5 \%$ | $3.6 \%$ | $5.3 \%$ | $5.3 \%$ | $6.9 \%$ | $6.2 \%$ |
| $\$ 125,000-\$ 149,999$ | $2.6 \%$ | $2.3 \%$ | $1.7 \%$ | $2.8 \%$ | $2.4 \%$ | $3.6 \%$ | $3.0 \%$ |
| $\$ 150,000$ Plus | $3.2 \%$ | $3.5 \%$ | $2.0 \%$ | $4.6 \%$ | $3.5 \%$ | $7.3 \%$ | $5.4 \%$ |


| Race - 2003 | . | , | , | , | . |  | , |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| White | 95.2\% | 89.8\% | 96.9\% | 85.5\% | 89.7\% | 68.0\% | 75.1\% |
| Black | 1.4\% | 2.9\% | 0.9\% | 3.6\% | 5.5\% | 15.9\% | 12.3\% |
| American Indian/Eskimo | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.6\% | 0.4\% | 0.9\% |
| Asian/Pacific Islander | 1.3\% | 4.4\% | 0.4\% | 7.3\% | 1.9\% | 5.6\% | 3.8\% |
| Other Race | 1.8\% | 2.6\% | 1.5\% | 3.4\% | 2.3\% | 10.2\% | 8.0\% |
| Ethnicity - 2003 |  |  |  |  |  |  |  |
| Hispanic | 1.6\% | 2.7\% | 1.3\% | 3.4\% | 2.4\% | 16.0\% | 13.8\% |
| Non Hispanic | 98.4\% | 97.3\% | 98.7\% | 96.6\% | 97.6\% | 84.0\% | 86.2\% |

10 Miles: 20 Miles:
Lakeview Lakeview Cortland Tompkins Syracuse,
GC GC County County NY DMA New York U.S.

| Housing - 2003 | GC | GC | County | county | NY DMA | New York | .S. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Housing Units | 13,356 | 69,768 | 20,636 | 41,178 | 443,452 | 7,808,973 | 120,683,258 |
| Owner Occupied Housing Units | 63.4\% | 55.4\% | 58.1\% | 50.1\% | 60.2\% | 48.9\% | 60.8\% |
| Renter Occupied Housing Units | 29.3\% | 37.3\% | 32.4\% | 44.2\% | 29.9\% | 43.0\% | 30.2\% |
| Vacant Units | 7.2\% | 7.4\% | 9.5\% | 5.7\% | 9.8\% | 8.1\% | 9.0\% |
| Households - 2003 |  |  |  |  |  |  |  |
| Total Households | 12,393 | 64,627 | 18,682 | 38,831 | 399,799 | 7,175,654 | 109,810,264 |
| Average Household Size | 2.4 | 2.4 | 2.5 | 2.3 | 2.4 | 2.6 | 2.6 |
| Married Households w/Children | 23.0\% | 20.4\% | 21.9\% | 18.3\% | 22.4\% | 22.6\% | 24.6\% |
| Married Households w/No Children | 27.4\% | 24.1\% | 26.2\% | 21.8\% | 25.6\% | 23.6\% | 26.5\% |
| Nonfamily Households w/Children | 9.8\% | 9.4\% | 10.9\% | 8.4\% | 11.1\% | 12.1\% | 11.1\% |
| Households - 1 Person | 27.1\% | 30.3\% | 27.6\% | 33.5\% | 28.9\% | 28.6\% | 26.3\% |
| Households - 2 People | 35.2\% | 33.3\% | 33.8\% | 32.9\% | 32.5\% | 29.4\% | 32.4\% |
| Households - 3 People | 15.8\% | 15.5\% | 16.0\% | 15.0\% | 16.0\% | 16.3\% | 16.4\% |
| Households - 4 People | 14.2\% | 13.0\% | 13.7\% | 11.9\% | 13.7\% | 14.1\% | 14.1\% |
| Households - 5 People | 5.7\% | 5.2\% | 6.1\% | 4.5\% | 6.0\% | 6.9\% | 6.5\% |
| Households - 6+ People | 2.6\% | 2.7\% | 2.9\% | 2.3\% | 2.9\% | 4.7\% | 4.2\% |
| Educational Attainment - 2003 |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 12,740,39 |  |
| Population - Age 25 Plus | 20,617 | 105,621 | 30,899 | 61,550 | 663,994 | 4 | 189,877,244 |
| Less than 9th Grade | 3.5\% | 3.5\% | 5.2\% | 2.1\% | 4.3\% | 8.0\% | 7.6\% |
| 9th - 12th Grade | 9.6\% | 9.6\% | 12.0\% | 6.5\% | 11.8\% | 12.9\% | 12.1\% |
| High School Graduate | 29.0\% | 28.5\% | 35.8\% | 22.3\% | 32.0\% | 27.8\% | 28.6\% |
| Some College, No Degree | 17.0\% | 15.3\% | 17.2\% | 13.8\% | 17.4\% | 16.8\% | 21.1\% |
| Associate Degree | 11.2\% | 8.9\% | 11.0\% | 7.8\% | 9.6\% | 7.2\% | 6.3\% |
| Bachelor's Degree | 14.7\% | 16.0\% | 10.8\% | 20.8\% | 14.1\% | 15.6\% | 15.6\% |
| Graduate or Prof. Degree | 14.9\% | 18.2\% | 8.1\% | 26.7\% | 10.9\% | 11.8\% | 8.9\% |

## Predicted Golf Demand

## UNDERSTANDING THE NGF GOLF DEMAND INDICES

The Golfing Household Index is based on Predicted Number of Golfing Households, and compares golfing household participation in a particular geography to the national base index of 100. The Rounds Index is based on Predicted Number of Rounds, and compares the propensity of rounds played per household in a particular geography to the national average rounds index of 100.

The predictive indices for golfing households and rounds demanded were developed in order to determine the relative strength of a particular golf market area in comparison to other golf markets and the nation as a whole. These predictive demand indices help identify where golfing households and rounds activity are concentrated by comparing various geographies with one another and the national average, which is 100 . For example, if a DMA has a Golfing Household Index of 120, that area is estimated to have 20 percent higher golf participation rate as compared to the U.S. average. And, if a DMA has a Rounds Index of 120, that area is estimated to have 20 percent higher average rounds per household as compared to the U.S. average.

Although both the golfing household index and the rounds index help to predict golf demand in a particular market, each index is derived independently and does not necessarily relate to the other. It is possible for an area with a low golfing household demand index to have a high rounds demand index and vice versa. In other words, some markets may have fewer golfing households, but those households play more rounds of golf; other markets may contain a large number of golfing households but the households play less frequently. A market area with a higher than average golfing household index in conjunction with a higher than average rounds index would be considered a prime area in terms of overall predicted golf demand.

|  | 10 Miles: Lakeview GC | 20 Miles: <br> Lakeview GC | Cortland County | Tompkins County | Syracuse, NY DMA | New York | U.S. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Golfing Household Index |  |  |  |  |  |  |  |
| 2003 | 108 | 103 | 106 | 100 | 112 | 92 | 100 |
| 2008 | 110 | 106 | 112 | 100 | 116 | 98 | 104 |
| CAGR 2003 to 2008 | 0.3\% | 0.6\% | 1.2\% | 0.1\% | 0.7\% | 1.2\% | 0.8\% |
| Rounds Played Index |  |  |  |  |  |  |  |
| 2003 | 161 | 142 | 174 | 120 | 179 | 67 | 100 |
| 2008 | 167 | 148 | 187 | 122 | 189 | 72 | 105 |
| CAGR 2003 to 2008 | 0.6\% | 0.9\% | 1.5\% | 0.3\% | 1.1\% | 1.5\% | 0.9\% |

GOLFING HOUSEHOLD INDEX MAP - 2003
(Darker Blue Areas Show Higher Proportion Of Golfer Households)


ROUNDS INDEX MAP - 2003 (Darker Red Block Groups Reflect Higher Rounds Played)


ROUNDS ORIGIN - 2003
(Darker Blue Block Groups Reflect Higher Total Rounds)


## Household/Supply Ratios

The Household/Supply Ratios are derived by dividing the total number of households by the number of 18 -hole equivalent golf courses. Household/Supply indices are derived from these ratios, and then compared with the base national figure of 100 . For both ratios and indices, the higher the number, the more favorable is the market.

10 Miles: 20 Miles: Lakeview Lakeview GC GC

Cortland Tompkins Syracuse County County NY DMA New York U.S.

Households Per 18 Holes

| Total | 2,479 | 3,590 | 3,114 | 5,547 | 4,122 | 9,606 | 7,477 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Public | 2,479 | 4,308 | 3,736 | 7,766 | 5,366 | 13,826 | 10,533 |
| Private | 0 | 21,542 | 18,682 | 19,416 | 17,769 | 31,472 | 25,765 |
| Resort | 0 | 0 | 0 | 0 | 133,266 | 177,177 | 85,323 |

By Price Point:

| Premium | 0 | 0 | 0 | 0 | 99,950 | 51,072 | 29,897 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Standard | 12,393 | 21,542 | 18,682 | 19,416 | 12,115 | 23,919 | 16,308 |
| Value | 3,098 | 4,308 | 3,736 | 7,766 | 6,663 | 23,412 | 25,654 |
| By Public Facility Type: |  |  |  |  |  |  |  |
| Daily Fee | 2,479 | 4,457 | 3,736 | 8,629 | 5,671 | 17,459 | 13,322 |
| Municipal | NA | $\mathbf{1 2 9 , 2 5 4}$ | NA | 77,662 | 99,950 | 66,441 | 50,314 |

*Resort facilities can be public OR private and are therefore already included in the total

## HOUSEHOLD/SUPPLY INDICES

|  | 10 Miles: Lakeview GC | 20 Miles: <br> Lakeview GC | Cortland County | Tompkins County | Syracuse, NY DMA | New York | U.S. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Households Per 18 Holes |  |  |  |  |  |  |  |
| Total | 33 | 48 | 42 | 74 | 55 | 129 | 100 |
| Public | 24 | 41 | 36 | 74 | 51 | 131 | 100 |
| Private | 0 | 84 | 73 | 76 | 69 | 123 | 100 |
| Resort* | 0 | 0 | 0 | 0 | 157 | 209 | 100 |
| By Price Point: |  |  |  |  |  |  |  |
| Premium | 0 | 0 | 0 | 0 | 333 | 170 | 100 |
| Standard | 77 | 135 | 117 | 121 | 76 | 150 | 100 |
| Value | 12 | 16 | 14 | 29 | 25 | 89 | 100 |
| Additional Indices: |  |  |  |  |  |  |  |
| Golfing Households per 18- |  |  |  |  |  |  |  |
| Hole Facility | 33 | 48 | 42 | 74 | 55 | 129 | 100 |
| Rounds per 18-Hole Facility | 55 | 70 | 74 | 91 | 101 | 88 | 100 |

*Resort facilities can be public OR private and are therefore already included in the total

## Golf Market Opportunity

The graph on the following page places the individual golf markets you chose in one of four quadrants. These quadrants are based on two indices - "Households Per Facility" on the vertical axis and "Rounds Demanded" on the horizontal axis. Knowing where your market(s) is located within these quadrants can be a useful tool in determining the likelihood of that market supporting golf course operations. A brief explanation of the four quadrants follows.
"Inactive" - This quadrant (upper left) represents relatively low rounds demanded from its population, but a relatively high number of households to support each existing golf facility. This means that, though the population may be substantial, the demographics of this area are not the most conducive to high golf demand. An opportunity may exist for a golf course operator to stimulate golf demand among a population that had not shown a propensity to play in the past. A golf market would be deemed most favorable for golf facility operations in the extreme northeast portion of this quadrant.
"Opportunity" - This quadrant (upper right) represents relatively high rounds demanded from its population, and a relatively high number of households to support each existing golf facility. Intuitively, this means that an opportunity may exist for a golf course operator to satisfy some of the unmet demand for golf in this market. A golf market would be deemed most favorable for golf facility operations in the extreme northeast portion of this quadrant.
"Saturated" - This quadrant (lower left) represents relatively low rounds demanded from its population and a relatively low number of households to support each existing golf facility. The southwest portion of this quadrant represents the worst-case scenario for new golf facility operations.
"Active" - This quadrant (lower right) represents relatively high rounds demanded from its population, and a relatively high number of existing golf facilities proportionate to the population. This is indicative of an active golf market, where there may or may not be room for further development, depending on many variables, such as type of facility (i.e., market may be undeveloped in the private segment, but at equilibrium in the public market). A golf market would be deemed most favorable for golf facility operations in the extreme northeast portion of this quadrant.

## Households per Facility Index vs. Rounds Index



Fewer Rounds Per Household


More Rounds Per Household

## Recent Construction Activity

Note: The "percent of total holes" figures below portray the number of holes of a particular type that opened during the referenced time period, as a percentage of the total number of that type currently open within the specified market. For instance, $20.35 \%$ of all current market total holes in the United States were constructed between 1994 and 2003.

|  | 10 Miles: Lakeview GC | 20 Miles: <br> Lakeview GC | Cortland County | Tompkins County | Syracuse, NY DMA | New York | U.S. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction 1994-1998 (5 Years) |  |  |  |  |  |  |  |
| Facilities: |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 8 | 58 | 1,735 |
| Public | 0 | 0 | 0 | 0 | 8 | 52 | 1,529 |
| Private | 0 | 0 | 0 | 0 | 0 | 6 | 206 |
| Holes: |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 135 | 873 | 26,361 |
| Public | 0 | 0 | 0 | 0 | 135 | 765 | 22,986 |
| Private | 0 | 0 | 0 | 0 | 0 | 108 | 3,375 |
| Percent of Total Holes: |  |  |  |  |  |  |  |
| Total | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 7.73\% | 6.49\% | 9.97\% |
| Public | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 10.07\% | 8.19\% | 12.25\% |
| Private | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 2.63\% | 4.40\% |
| Construction 1999-2003 (5 Years) |  |  |  |  |  |  |  |
| Facilities: |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 6 | 52 | 1,716 |
| Public | 0 | 0 | 0 | 0 | 6 | 45 | 1,378 |
| Private | 0 | 0 | 0 | 0 | 0 | 7 | 338 |
| Holes: |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 72 | 738 | 25,785 |
| Public | 0 | 0 | 0 | 0 | 72 | 612 | 20,250 |
| Private | 0 | 0 | 0 | 0 | 0 | 126 | 5,535 |
| Percent of Total Holes: |  |  |  |  |  |  |  |
| Total | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 4.12\% | 5.49\% | 9.75\% |
| Public | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 5.37\% | 6.55\% | 10.79\% |
| Private | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 3.07\% | 7.21\% |
| Construction 1994-2003 (10 Years) |  |  |  |  |  |  |  |
| Facilities: |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 14 | 110 | 3,451 |
| Public | 0 | 0 | 0 | 0 | 14 | 97 | 2,907 |
| Private | 0 | 0 | 0 | 0 | 0 | 13 | 544 |
| Holes: 0 |  |  |  |  |  |  |  |
| Total | 0 | 0 | 0 | 0 | 207 | 1,611 | 52,146 |
| Public | 0 | 0 | 0 | 0 | 207 | 1,377 | 43,236 |
| Private | 0 | 0 | 0 | 0 | 0 | 234 | 8,910 |
| Percent of Total Holes: |  |  |  |  |  |  |  |
| Total | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 11.86\% | 11.98\% | 19.72\% |
| Public | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 15.44\% | 14.74\% | 23.04\% |
| Private | 0.00\%! | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 5.70\% | 11.61\% |

Source: NGF Project Tracking Database

## Facilities in Development Pipeline

(10-Mile Ring*)

| Facility Name |
| :--- |
| Address |
| Greek Peak's Golf Course |
| 2000 Route 392 |
| Hollow Brook Golf Course |
| Oregon Road |


| Status | Cat |
| :--- | :---: |
| IP - In Planning | $R R$ - Real Estate-Resort |
| UC - Under Construction | $R D$ - Real Estate Development |
| Class: | Holes |
| N - New facility | $R-$ Regulation length |
| Type |  |
| DF - Daily Fee |  |

## Area Golf Facilities

## SUPPLY SUMMARY

|  | 10 Miles: <br> Lakeview <br> GC | 20 Miles: <br> Lakeview <br> GC | Cortland <br> County | Tompkins <br> County | Syracuse, <br> NY DMA | New York | U.S. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Number of Facilities |  |  |  |  | 8 | 107 | 809 |
| Total | 5 | 18 | 6 | 8 | 15,736 |  |  |
| Public | 5 | 15 | 5 | 6 | 84 | 574 | 11,450 |
| Private | 0 | 3 | 1 | 2 | 23 | 235 | 4,286 |
| Resort | 0 | 0 | 0 | 0 | 1 | 38 | 1,061 |


| By Price Point: | 5 | 18 | 6 | 8 | 107 | 809 |
| :--- | :--- | ---: | :--- | ---: | ---: | ---: |
| Total | 0 | 0 | 0 | 0 | 2 | 15,736 |
| Premium | 1 | 3 | 1 | 2 | 32 | 123 |
| Standard | 4 | 15 | 5 | 6 | 3,160 |  |
| Value |  |  | 73 | 394 | 6,577 |  |
|  |  | 5,999 |  |  |  |  |


| By Public Facility Type: |  |  |  |  |  |  |
| :--- | :--- | ---: | :--- | ---: | ---: | ---: |
| Total | 5 | 15 | 5 | 6 | 84 | 574 |
| Daily Fee | 5 | 14 | 5 | 5 | 78 | 467 |
| Municipal | 0 | 1 | 0 | 1 | 6 | 9,080 |
| M |  |  | 107 | 2,370 |  |  |


| Total Number of Holes |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total | 90 | 324 | 108 | 126 | 1,746 | 13,446 |
| Public | 90 | 270 | 90 | 90 | 1,341 | 9,342 |
| Private | 0 | 54 | 18 | 187,366 |  |  |
| Resort | 0 | 0 | 0 | 0 | 405 | 4,104 |


| By Price Point: |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total | 90 | 324 | 108 | 126 | 1,746 | 13,446 |
| Premium | 0 | 0 | 0 | 0 | 264,366 |  |
| Standard | 18 | 54 | 18 | 36 | 594 | 2,529 |
| Value | 72 | 270 | 90 | 90 | 1,080 | 5,400 |
| l2,517 | 121,203 |  |  |  |  |  |

By Public Facility Type:

| Total | 90 | 270 | 90 | 90 | 1,341 | 9,342 | 187,650 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Daily Fee | 90 | 261 | 90 | 81 | 1,269 | 7,398 | 148,365 |
| Municipal | 0 | 9 | 0 | 9 | 72 | 1,944 | 39,285 |

*Resort facilities can be public OR private and are therefore already included in the total

DRIVING RANGES AND PRACTICE FACILITIES (20-Mile Ring)

| Facility Name | Address | City | State | $\begin{aligned} & \text { Zip } \\ & \text { Code } \end{aligned}$ | County | \# Tee Stations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hickory Hollow Golf Range | 158 Waterwagon Rd | Ithaca | NY | 14850 | Tomkins\| | 100 |

Source: NGF Driving Range Database

## GOLF COURSES

 (10-Mile Ring)| Facility Name | Address | City | State | Zip Code | County | \# of Holes | Facility Type | Open Year | RP1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Facilities |  |  |  |  |  |  |  |  |  |
| Lakeview Golf Club | 430 Lake Rd 283 State Route | Dryden | NY | 13053-9745 | Tompkins | 18 | DF | 1962 | C |
| Elm Tree Golf Course | $13$ <br> 3369 Walden | Cortland | NY | 13045-9303 | Cortland | 18 | DF | 1966 | C |
| Walden Oaks Country Club | Oaks Blvd | Cortland | NY | 13045-8875 | Cortland | 18 | DF | 1993 | B |
| Stonehedges Country Club | 549 Stevens Rd | Groton | NY | 13073 | Tompkins | 18 | DF | 1965 | C |
| Willowbrook Golf Club | RR 215 | Cortland | NY | 13045 | Cortland | 18 | DF | 1928 | C |

Source: NGF Facility Database

## (20-mile Ring)

| Facility Name | Address | City | State | Zip Code | County | \# of <br> Holes | Facility Type | Open Year | RP1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Facilities |  |  |  |  |  |  |  |  |  |
| Grandview Farms Golf Course | 400 Hartwell Rd 218 Applegate | Berkshire | NY | 13736-2623 | Tioga | 18 | DF | 1991 | C |
| Hillendale Golf Course | RdN | Ithaca | NY | 14850-9271 | Tompkins | 18 | DF | 1938 | C |
| Maple Hill Golf Club | Conrad Road 1505 Tollgate | Marathon | NY | 13803 | Cortland | 18 | DF | 1967 | C |
| Fillmore Golf Club | Rd | Locke Newark | NY | 13092-3199 | Cayuga | 18 | DF | 1965 | B |
| Newark Valley Golf Club | 10626 Route 38 | Valley | NY | 1381 | Tioga | 18 | DF | 1959 | C |
| Newman Municipal Golf Course | 10 Pier Road 125 Cedarview | Ithaca | NY | 14850 | Tompkins | 9 | MU | 1935 | C |
| Cedarview | Rd | Lansing | NY | 14882-8706 | Tompkins | 9 | DF | 1965 | C |
| Catatonk Golf Club, Inc. | 71 Golf Club Rd | Candor Whitney | NY | 13743-2020 | Tioga | 18 | DF | 1968 | C |
| Ford Hill Country Club | Route 26 <br> 5471 Telephone | Point | NY | 13862 | Broome | 36 | DF | 1951 | B |
| Knickerbocker Country Club | Road | Cincinnatus | NY | 13040 | Cortland | 18 | DF | 1960 | B |
| Private Facilities |  |  |  |  |  |  |  |  |  |
| Cortland Country Club | West Road | Cortland | NY | 13045 | Cortland | 18 | PE | 1928 | C |
| Robert Trent Jones Golf Course At |  |  |  |  |  |  |  |  |  |
| Cornell University | Warren Road 189 Pleasant | Ithaca | NY | 14850 | Tompkins | 18 | PN | 1940 | B |
| Country Club of Ithaca | Grove Rd | Ithaca | NY | 14850-2601 | Tompkins | 18 | PE | 1958 | C |

RETAIL STORES
(10-Mile Ring)

| Facility Name | Address | City | State | Zip Code | County |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 18th Hole At Bernards | 107 Main St \# 111 | Cortland NY | 13045 | Cortland |  |
| Source: NGF Retail Store Database |  |  |  |  |  |

## MAP OF AREA GOLF FACILITIES



| Map Key: |  |
| :--- | :--- |
| Daily Fee |  |
| Municipal |  |
| Private |  |
| Range |  |
| R | In Planning/Under |
| Construction |  |

## Glossary of Key Terms

Golfing Household Index: An index, based on Predicted Number of Golfing Households, that compares golfing household participation in a particular geography to the national average golfing household index of 100 .

Rounds Index: An index, based on Predicted Number of Rounds, that compares the propensity of rounds played per household in a particular geography to the national average rounds index of 100.

DMA (Designated Market Area): The term for a TV or broadcast market, commonly referred to as a media market. Definitions for the 210 DMAs are supplied by Nielsen Media Research, which generates ratings for broadcast programming. DMAs are "MECE" - mutually exclusive and completely exhaustive areas, meaning that they encompass the entire U.S. and do not overlap.

MSA (Metropolitan Statistical Area): An MSA is a county or group of contiguous counties that contain(s) at least one city with a population of 50,000 or more or a Census Bureau-defined urbanized area of at least 50,000 with a metropolitan population of at least 100,000. In addition to the county or counties that contain all or part of the main city or urbanized area, an MSA may contain other counties that are metropolitan in character and are economically and socially integrated with the main city. Unlike DMAs, MSAs do not encompass the entire U.S.

CAGR: Compound Annual Growth Rate.
Premium Facilities: Those facilities that fall within the $80^{\text {th }}-100^{\text {th }}$ percentiles in terms of their peak season weekend green fees, broken out by 11 NGF climate regions.

Standard Facilities: Those facilities that fall within the $40^{\text {th }}-79^{\text {th }}$ percentiles in terms of their peak season weekend green fees, broken out by 11 NGF climate regions.

Value Facilities: Those facilities that fall within the $1^{\text {st }}-39^{\text {th }}$ percentiles in terms of their peak season weekend green fees, broken out by 11 NGF climate regions.

Private Golf Club (PR): A golf facility where play is restricted to members and their guests. The members may have an individual proprietary interest, or the club may be owned by private enterprise, which makes it available to members for dues or fees.

Daily Fee Golf Facility (DF): A golf facility that provides at least limited public access and which may or may not offer memberships. Golf facilities that offer limited public access through payment of green fees (semi-private golf facilities) are included in this category.

Municipal Golf Facility (MU): A golf facility that is owned by a tax-supported agency such as a city, county, state, school, park district or other special tax district. The facility may be operated by the agency or by private enterprise under the terms of a lease agreement. This type facility is open to the general public and may or may not offer memberships or annual passes.

Resort Golf Facility: A golf facility (can be public and/or private) usually affiliated with a lodging component.

RPI (Regional Price Index): NGF's classification of a golf facility in terms of its type (public or private) and peak season weekend green fee. Based on regional price points, the three RPI categories for a facility are as follows:

Premium Facilities (A): Those facilities that fall within the $80^{\text {th }}-100^{\text {th }}$ percentiles in terms of their peak season weekend green fees, broken out by 11 NGF climate regions.

Standard Facilities (B): Those facilities that fall within the $40^{\text {th }}-79^{\text {th }}$ percentiles in terms of their peak season green fees; broken out by 11 NGF climate regions.

Value Facilities (C): Those facilities that fall within the $1^{\text {st }}-39^{\text {th }}$ percentiles in terms of their peak season weekend green fees; broken out by 11 NGF climate regions.

## Continuing Services

Thank you for your purchase of GolFacts Plus. This GolFacts report was intended to provide a preliminary understanding of a particular golf market utilizing National Golf Foundation database information. If you require a greater level of detail on this golf market, we suggest considering the following services from NGF Consulting.

In all cases, the fee that the client paid for any GolFacts product will be credited toward the price of the continuing service.

## INITIAL MARKET INVESTIGATION

This report will expand on the information provided in the GolFacts reports by "filling in" key details of supply and demand in the market, including competitive facility profiles, hard golf demand estimate and an analysis of key demographic/economic trends. An initial opinion is offered as to the potential success of the client's proposed project. These studies are used to provide the client a "quick look" at some of the general implications of a new golf facility development, without the expense of a full feasibility study.

## SUBJECT FACILITY OR PROSPECTIVE SITE EVALUATION

NGF Consulting will organize a qualified team to conduct a preliminary investigation of the suitability of the selected site(s) for the proposed subject golf facility, or to examine the present physical condition of an existing facility. Selected site factors will be addressed and reasonable golf course development (renovation) cost parameters identified.

For existing facilities, NGF Consulting will conduct a thorough inspection of the golf course and physical plant. The areas to be examined include facets of the operation critical to the ongoing success of the facility, such as (but not limited to) operational and programming issues, agronomic and maintenance conditions, and identification of potential upgrades and/or renovations.

## GOLF MARKET ANALYSIS WITH PRELIMINARY USE PROJECTIONS AND FINANCIAL PRO FORMAS

This phase will involve integrating the findings of the GolFacts and Initial Market Investigation into an indepth golf market analysis complete with NGF Consulting's opinion as to the current and future status of the selected golf market and the subject property. The deliverable for this phase also includes full site-specific use projections, segmented by revenue center, fees and type, for the subject golf facility. Combining these use projections with the maintenance expense and cost-to-construct estimates from the Preliminary Site(s) Analysis, NGF will prepare a five-year cash flow analysis, complete with all revenue and expense estimates. The pro forma will also include an estimate of the facility's ability to retire the capital investment necessary to construct, acquire and/or redevelop the facility.

## CERTIFIED APPRAISAL OF VALUE

To prepare a hard-dollar estimate of the value of an existing golf operation, NGF Consulting will utilize the services of a certified Appraisal Institute Member (MAI), and the data generated in the market and financial analysis, to provide a separate value appraisal report. To generate this appraisal report we would make full use of local appraisal sources coupled with our existing databanks for additional comparable golf course cost information.

